FOCUS ON THE BIG PICTURE

By Reuben Buchanan, Director - Integral Capital Group Pty Ltd

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In my experience, most business owners are way focused on the day to day runnings of their business and forget to focus on the big picture stuff – the corporate strategy which will allow them to get to where they want to go.

No matter what industry you've decided to be in, chances are the earlier days will be the toughest and require most of your attention. In fact in the formative years, or if you are trying to grow, rarely will the business be running without some degree of stress and uncertanty.

The best way I've found to deal with this is to focus on the big picture. If you focus on the nitty gritty, it can all become too hard. And its emotionally draining as well. You can often feel depressed and deflated about the business cos you may be putting so much in with little tangible result.

So how do you remain focused on the big picture? Its easier said than done. So here are some pointers:

- 1. Get someone with solid business experience and big picture thinking to join your board as a non-executive director. And meet with them once a month as a bare minimum. Make sure they understand what you long term objectives are and often it will them reminding you of where you need to go and how to stay on track. Being non executive, meaning they are not working within the business, will allow them to stay high level and not get caught up in the day to day operations of your business. And no company is too small for this. If you think your business is too small to have expert advice, then your thinking is too small to start with!
- Get a business mentor. This person is someone with "been there done that" experience.
 Pay them or somehow incentivise them to mentor you every few weeks or so. Mentoring

is simple – you go to them with your problems for that week/foughtnight/month and tell them about it. They then tell you how to fix it. Then you go and do it! Its no use having a mentor if you don't use them. They can keep you motivated and heading in the right direction.

3. Education. You need to keep learning about how other people are doing it both in your industry and others. So read business books, read success biographies (such as Richard Branson or Arnold Schwarzenegger), attend seminars, conferences and events that can help you improve your knowledge on business. You need to schedule into your diary to focus a minimum of 2 hrs a week to continuously build your knowledge.

I have met and interviewed many very successful entrepreneurs and this is exactly what they do. So I know it works. If you do one, two or preferably all of the above, it will go a long way to ensuring your business is successful. One thing is for certain, if you don't lift your business thinking to a higher level, it will be almost impossible for you to reach your personal and/or financial business goals.

ABOUT REUBEN BUCHANAN - DIRECTOR, INTEGRAL CAPITAL GROUP PTY LTD

Reuben Buchanan is a corporate advisor for Sydney based advisory firm, Integral Capital Group. His primarily role involves raising capital for both public and private companies, of amounts between \$1m and \$20m. These companies use the funds to expand or make acquisitions of other companies. Integral Capital also assist companies with their IPO plans as an advisor, and from time to time do private placements into public companies of around \$1m to \$5m.

Previously Reuben Buchanan owned Wealth Creator magazine, which launched in 2002. (www.wealthcreator.com.au) He on-sold the business three years later to a private investor group. Wealth Creator is still highly regarded in the business sector in Australia.

Reuben is also the co-founder and director of Think Big magazine, Australia's largest personal development magazine. He is also co-founder and director of Wholesale Investor www.wholesaleinvestor.com.au

IMPORTANT: This information is general and should not be taken as specific advice. Readers should always seek their own professional advice. Send your questions to reuben@integralcapital.com.au